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Foreword

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FOREWORD

In the *Foreword to the First Issue of Series B* (February, 1965) the viewpoint was reiterated that this journal should "appeal to managers concerned with 'the role that science can play in management.'" The article by C. W. Churchman and A. H. Schainblatt seems to be definitely directed towards this aim. The questions arising out of consideration of relations between "the researcher and the manager" are of genuine interest, certainly, to the manager and to many researchers who recognize that the vitality of their field rests on a continuing interest on the part of the manager. Furthermore the need for implementation affects the researcher as well as the manager. There seems to be no doubt that *The Researcher and the Manager: A Dialectic of Implementation* is a genuinely important subject for readers of this journal.

It was felt, therefore, that a broader expression of views on this subject should be made available to our readers and a number of our interested colleagues were asked to study the Churchman-Schainblatt paper and present a response thereto. This response, as can readily be noted, has taken a variety of forms, including critical evaluation and individual expression of views on the researcher and manager and on implementation. These responses, together with remarks by the original authors, comprise this issue, together with *Free For All*.

It is to be expected that our readers will have many and diverse views, of their own, on the contributions which follow as well as on the original paper. Response from you is earnestly invited and will be cordially welcomed. *Free For All* is at your disposal. It has been hoped that the initiation of Series B will encourage a lively reader-writer exchange. This issue presents an apt opportunity therefor.

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