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### An Open Letter to the Newer (And Senior) Members of TIMS

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AN OPEN LETTER TO THE NEWER (AND SENIOR)  
MEMBERS OF TIMS

I sometimes hear that the newer members of TIMS feel that they have little opportunity to contribute to the success of the Institute. At the same time, at our Council meetings Council members complain that they have difficulty in finding members who will apply management science to the operating and planning problems of TIMS. It occurred to me that by writing a letter to the newer members I could assure them that there is not only an opportunity, but a real need for them to become involved with the operation of the Institute at both national and local levels.

We urgently need imaginative, competent, hard-working individuals to provide each of the functional areas of the Institute with the spark that only their enthusiasm can provide. I invite all who would contribute to the growth and stature of TIMS to write me personally, stating what skills they can bring to the organization and what they would like to do. I can assure everyone who writes a challenge that is worthy of him.

Sincerely,  
RONALD A. HOWARD  
*President*