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In the article, “Decay, Shock, and Renewal: Operational Routines and Process Entropy in the Pharmaceutical Industry” by Gopesh Anand, John Gray, and Enno Siemsen (Organization Science, 2012, vol. 23, no. 6, pp. 1700–1716), Table 1 contained an error. In column 6, row 2 (Model 3: Estimate for ln(Time since last) × POutcomeVA), –0.037 should be 0.037.