

Online Companion for

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Improving Repetitive Manufacturing Systems: Model and Insights

Appendix

Proof of Lemma 3.1. From (3.2) it follows that

$$C_i^2 = (1-i/n)^2 \sum_{j=0}^n (1 + (m+n-j)) d^2 + \sum_{j=0}^{m+i} (1 + (m+i-j)) d^2. \quad (A.1)$$

Substituting the following identity for a quadratic series

$$\sum_{j=0}^k [1 + (i+k-j)] d^2 = i d^2 + [i^3 - 2/3 + i^2(-2/2) - i(-2/6) + i^2 k^2 + i(2k^2 + 2k - 2k)] d^2 \quad (A.2)$$

into (A.1) and letting $x = i/n$, and $y = m/n$ we get

$$C_i^2 = [(n^3 - 2/3)H_3(x,y) + n^2(-2/2)H_2(x,y) + n(1 - 2/6)H_1(x,y)] d^2 \quad (A.3)$$

where

$$H_k(x,y) = (1+y)^k - [(1+y)^k - y^k](x-x^2) - (x-x^k) \text{ for } k \in \{1,2,3\}. \quad (A.4)$$

If $x = 0$, then

$$C_0^2 = [1 - (x-x^2)/(1+y)]^{1/2} [\min_{x \in [0,1]} \{1 - (x-x^2)/(1+y)\}]^{1/2} = \{1 - 1/[4(1+y)]\}^{1/2} (3/4)^{1/2} \approx .866.$$

If $x > 0$, it follows from $1 - (x-x^2)/(1+y) > H_k(x,y)/H_k(1,y) = 1 - (x-x^2) - (x-x^3)$ for $k \in \{1,2,3\}$ that

$$C_i^2 > [1 - (x-x^2)/(1+y)]^{1/2} [1 - (x-x^2) - (x-x^3)]^{1/2} [\min_{x \in [0,1]} \{1 - (x-x^2) - (x-x^3)\}]^{1/2} \approx .607. \quad \square$$

Proof of Theorem 3.1. If we let $z = I_T / C_n$ and $\alpha_i = C_i / C_n$, then $EBH(n, I_T)$ can be written as

$$EBH(n, I_T) = I_T C_h + c_n (C_h + C_b) (1/n) \int_{I_T}^{\infty} G(z/i) i \cdot \quad (A.5)$$

From Lemma 3.1, it follows that for any given n and I_T , there exists $z \in [0, 1]$ (or $z \in [0, 1]$ if $\beta = 0$) such that

$$EBH(n, I_T) = I_T C_h + c_n (C_h + C_b) G(z/ \cdot) \cdot \quad (A.6)$$

Thus, if I_T^* is the optimal target buffer stock for given n , then expected backorder and holding cost can be expressed as

$$EBH(n, I_T^*) = [(z/ \cdot) C_h + (C_h + C_b) G(z/ \cdot)] c_n, \quad (A.7)$$

which can be interpreted as the expected backorder and holding cost in a single period with the standard deviation in period-ending inventory equal to c_n . Let $F(x)$ denote the cumulative standard normal probability distribution function. From standard newsvendor analysis, it follows that

$$F^{-1}(C_b/(C_h + C_b)) = \operatorname{argmin}_z \{ [(z/ \cdot) C_h + (C_h + C_b) G(z/ \cdot)] c_n \}, \quad (A.8)$$

which in turn implies $I_T^* = [0.607 z_{SL} c_n, z_{SL} c_n]$ (or $I_T^* = [0.866 z_{SL} c_n, z_{SL} c_n]$ if $\beta = 0$).

Let n^* denote the optimal cycle length for a given target buffer stock I_T . From (A.6), the minimum expected cost per period can be expressed as

$$EC_1(n^*, I_T) = S_o G(0) / n^* + [z C_h + (C_h + C_b) G(z/ \cdot)] c_n \quad (A.9)$$

for some $z \in [0, 1]$ (or $z \in [0, 1]$ if $\beta = 0$). Letting $r = m/n^*$, c_n and S_o can be written as

$$c_n = \{ (2/3)[n^*(1+r)]^3 + (1 - 2/2)[n^*(1+r)]^2 + (1 - 2/6)[n^*(1+r)] \}^{1/2} d \quad (A.10)$$

$$= \{ (8/3 + 4/2 r + 2/2 r^2) n^* + (4/2 + 2/2 r - 2/2) + (2 - 2/2 + 2/3)/n^* \}^{1/2} d. \quad (A.11)$$

The coefficients on $(n^*)^k$ for $k \in \{1, 2, 3\}$ in (A.10) are all nonnegative and sum to $U^2 = (2/3)(1+r)^3 + (1 - 2/2)(1+r)^2 + (1 - 2/6)(1+r)$; the coefficients on $(n^*)^k$ for $k \in \{-1, 0, 1\}$

are all nonnegative and sum to $V^2 = \frac{1}{2}(1+4r+2r^2) + (2+2r) + 2$. Therefore, there exists

$[1/2, 3/2]$ and $(1/2, 3/2]$ such that

$$EC_1(n^*, I_T) = S_o G(0) V_d(n^*)^{-1} + [zC_h + (C_h + C_b)G(z/)] U_d(n^*). \quad (A.12)$$

A function of the form $f(n) = An^a + Bn^b$ with $A > 0$, $B > 0$, $a < 0$, and $b > 0$, is minimized at

$n^* = [(-aA)/(bB)]^{1/(b-a)}$ and the ratio of $A(n^*)^a$ to $B(n^*)^b$ is $-b/a$ (Duffin, Peterson, and

Zener 1967). Therefore, n^* is the optimal value of n and $EC_1(n^*, I_T)$ is the optimum for the following alternative problem

$$\text{Min}_n \{ [S_o G(0) V_d] n^{-1} + [zC_h + (C_h + C_b)G(z/)] U_d n \} \quad (A.13)$$

for which

$$\{ S_o G(0) V_d(n^*)^{-1} \} / \{ [zC_h + (C_h + C_b)G(z/)] U_d(n^*) \} = EPC_1(n^*) / EBH(n^*, I_T) = \frac{1}{3} \quad (A.14)$$

When $r = 0$, it follows from (A.10) and (A.11) that $U = (1+r)^{1/2}$, $V = 2^{1/2}$, $\alpha = 1/2$, and $\beta = 3/2$. \square